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Purpose:

- To assist viable contractors with bid readiness for the Wayne County Criminal Justice Center construction project.
- Identify contractors near ready/ready to participate in construction bid opportunities

What is the Project?

- This project is to build a new criminal justice center for Wayne County
- The project is located at the former Detroit Department of Transportation Building at 1301 East Warren Ave, Detroit, MI
- The project consists of:
 - 5 story Adult Detention Facility
 - 3 story Juvenile Detention Facility
 - 7 story Courthouse Building
 - 4 story Sheriff/Prosecutors Office

Who's Involved?

- Wayne County
- Rock Development (Developer)
- Barton Malow (Construction Manager)
- MCL JASCO (Owner's Advocate)
- Cheryl Bolson Consulting (Compliance)

Boilermakers

Asbestos Workers

Tile, Marble Terazzo

Bricklayers

Operative Plasterers & Cement Masons

Electricians

Carpenters

Elevator Constructors Laborers

Millwrights

Glaziers

UNION

Sheet Metal Workers

Iron Workers

Roofers

Sprinkler Fitters

Operating Engineers

Painters

Plumbers/Pipefitters/HVACR

Service Technicians



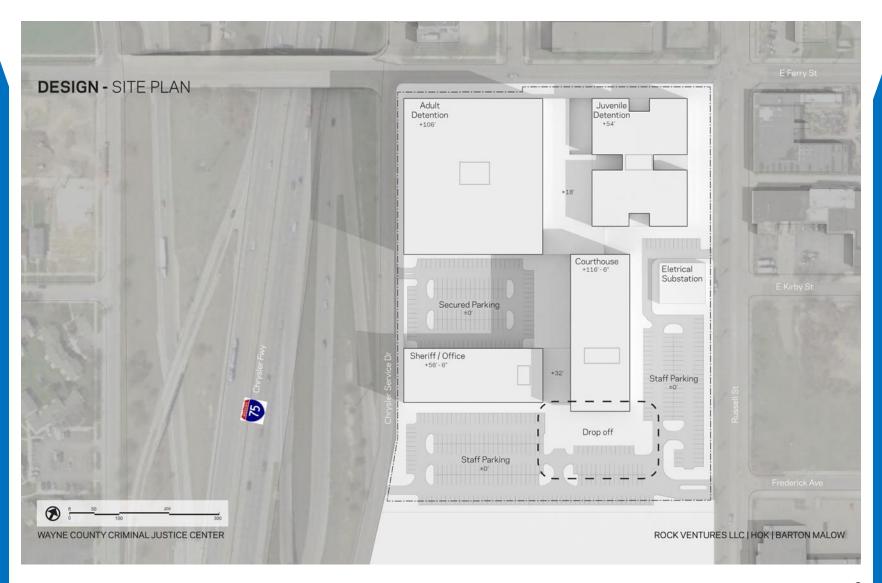
CJC PROJECT TEAM:

- Owner's Representative: Bedrock Detroit
- End User: Wayne County
- Construction Manager: Barton Malow Company
- Architect/Engineer: HOK
- Owner's Advocate MCL Jasco

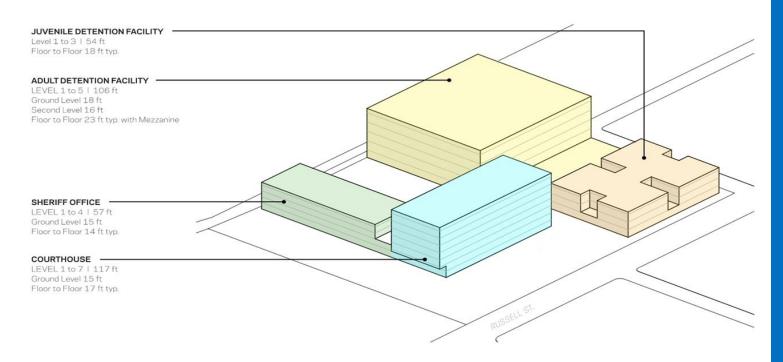
CJC Barton Malow Team:

- Vice President Jeff Baxa
- Sr. Project Director Steve Lorenzo
- Project Director Andrew Miller
- General Superintendent Joe Jason
- Sr. Project Manager Rick Bruining
- Project Manager Steve Ocana
- Project Engineer Dekenzie Dixson
- Project Engineer Matt Rigsby
- Diversity & Inclusion Manager Dannis Mitchell
- Diversity & Inclusion Coordinator Katie Gandy
- Preconstruction Director Mark Bacha





DESIGN - MASSING



WAYNE COUNTY CRIMINAL JUSTICE CENTER

ROCK VENTURES LLC | HOK | BARTON MALOW

CJC Projected Bid Package Schedule:

•	Bid Package No.1 Demo, Initial Sitework & UtilitiesJune 201
•	Bid Package No.2 Foundations, Substructure, UG MEPNovember 2018
•	Bid Package No.3 Building Core & Shell SubstructureJanuary 201
•	Bid Package No.4 Interior Fit-out, Finishes, Equipment and Final Sitework

CJC Projected Schedule:

Start Demolition	November 2018
Start Site Utilities & Grading	December 2018
Start Excavation Foundations	January 2019
Start Steel Erection	August 2019
Start Elevated Slab Placement	November 2019
Start Exterior Enclosure	March 2020
Start Interior Rough-in MEPs	May 2020
Start Roofing	November 2020
Start Detention Cell Install	February 2021
Substantial Completion	March 2022

Project Site & Trailer City / Laydown Area



Bid Requirements:

- Register on BMC website
- Wayne County Certified Business
- Pre-qualified
- Final qualification
- Insurance requirements
- Bonding requirements



WCCJC Roundtable Outreach Introduction:

30% Wayne County based businesses

51% of work hours by Wayne County residents

BMC Boot Camp

Partnering and Target Business Barriers

Local Business Utilization Plan

- Wayne County Based Businesses (30% participation)
 - Must obtain Wayne County Based Business Certification
 - Requirements for obtaining
 - Timeframe to obtain
- Targeted Growth Enterprise
- Workforce Requirements
 - Union
 - 51% Bona fide Wayne County Workforce





Contracting:

- Understand how much work can I handle?
- Understand the pitfalls of overextending
- What are the impacts to my business after the project is complete
- Managing cash flow (finance)
- Why should I become signatory to the union (Union)



LEGAL

Legal:

- Contracts
- Subcontracts
- Facilitate the partnering of Wayne County Based businesses with contractors who have the necessary requirements for a project of this magnitude
- How does a JV work? (legal)



Chemical Bank: Donnel White

Detroit Development Fund: Vanessa Holsey

FINANCING

MCL JASCO: E'Lois Thomas

ACCOUNTING/TAXES



Revenue Recognition Procedures & Tax Issues for Contractors

> MCL JASCO Technical Assistance Workshop Presentation Date: Jan 24, 2019



Agenda

- About / Major Refunds, PLLC
- Revenue Recognition Accounting Procedures
- Tax Issues for Contractors
- Questions?



Jarael Major, CPA

About Myself

- Owner & Principal Accountant of Major Refunds, PLLC
- B,A, Accounting, Eli Broad College of Business Michigan State University, 2008
- Certified by State of Michigan Bureau of Accountancy

Career Experience

- Deloitte Tax, LLP Detroit, MI
- Marathon Petroleum Company Findlay, OH
- DTE Energy Company Detroit, MI
- Major Refunds, PLLC

Areas of Focus

- Federal Income Tax
- State & Local Income & Franchise Tax
- Individual Tax
- Sales & Use Tax
- Payroll Tax



Revenue Recognition Procedures

Revenue Recognition Procedures – Most Industries

- GAAP (Generally Accepted Accounting Principles)
- Accrual Basis of Accounting
 - "Matching Principle" Revenues & Expenses are matched to the period in which they occurred, NOT when they are paid.

Revenue Recognition Procedures – Construction Industry

- Percentage of Completion Method (GAAP)
 - Applies unless certain exceptions are met
 - Revenue is recognized throughout life of long term contract in proportion to estimated completed percentage
- Completed Contract Method (Non-GAAP)
 - Alternative revenue recognition method used only if certain conditions are met
 - Defers recognition of revenue until long-term construction project is completed.



Percentage of Completion Method - Example

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MAJOR REFUNDS, PLLC TAX & ACCOUNTING SERVICES

Completed Contract Method- Example

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Tax Issues – Independent Contractors

Self Employment Tax

- Contractor typically receives a 1099-MISC of GROSS income earned and pays Self-Employment Tax on NET income from 1099 Activities
- Current Self-Employment Tax Rate ~15.4%
- Paid in ADDITION to Federal, State & Local Income Taxes
- Payer makes NO WITHHOLDINGS on behalf of the contractor; thus contractor is responsible for making timely & accurate estimated tax payment throughout the year
- Underpayments of tax liabilities typically subject to additional interest & penalties



Tax Issues – Independent Contractors (cont.) W2 Employee Example

Assume a W2 Employee has 100K in taxable income, falls in the 22% Income Tax Bracket, and employer accurately withholds applicable taxes throughout the year.

Withholdings made by employer

- Federal Income Tax Withholding = \$22K
- Social Security Withholding =
- Medicare Withholding =
- Total Tax Withholdings =

^{*}Additional SALT Income Withholdings may also be applicable*



Tax Issues – Independent Contractors (cont.) Independent Contractor (1099) Example

Assume an Independent Contractor has 100K in taxable income, falls in the 22% Income Tax Bracket, and makes NO estimated tax payments throughout the year.

Tax Liability due @ Year-End

- Federal Income Tax Withholding = \$22K
- Social Security Withholding =
- Medicare Withholding =
- Total Taxes Paid =
- Tax Liability @ Year-End =
- Additional Penalties & Interest =
- Total Tax Obligation =

^{*}Additional SALT Income Withholdings may also be applicable*



Tips & Advice

Build a trusted relationship with your CPA

- Look for a CPA with very specific knowledge of rules and regulations to keep independent contractors in compliance with IRS and other filing jurisdictions
- Look for a CPA that has your best interest at the forefront. A good CPA will initiate tax planning strategies, research potential credits & other tax incentives for their clients.
- Be proactive (not reactive) in finding a CPA.
 Significant tax savings and engagement fees can be achieved the earlier a CPA is engaged

Questions





Contact Info





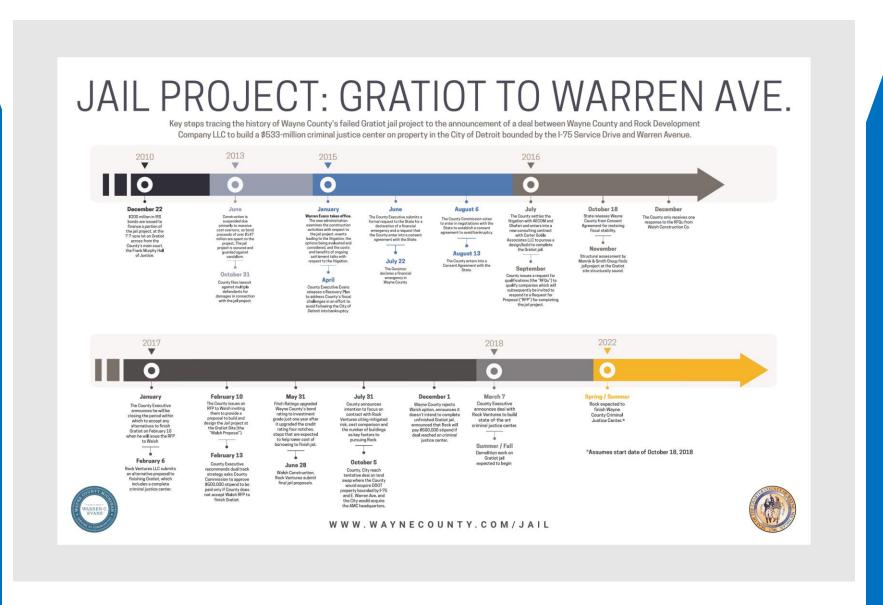
Zervos Group:

INSURANCE/BONDING

How we can help:

- Hosting events like this
- Assist in Matchmaking /JV relationships with prime contractors for future bid packages
- Work directly with the JV/MentorVentures to facilitate the creation of legal/operational agreements
- Help contractors through the contract process to minimize impediments to the success of Wayne County businesses





Nate King MCL JASCO
Tiffany Curry MCL JASCO
Shaunta Haggerty MCL JASCO
Dannis Mitchell Barton Malow
Cheryl Bolson Cheryl Bolson Consulting
Victoria Innis Wayne County